

PROPOSED CHANGE TO CITY ORGANIZATIONAL STRUCTURE NOVEMBER 5, 2019 CITY COUNCIL MEETING

CURRENT CITY MANAGER DIRECT REPORTS

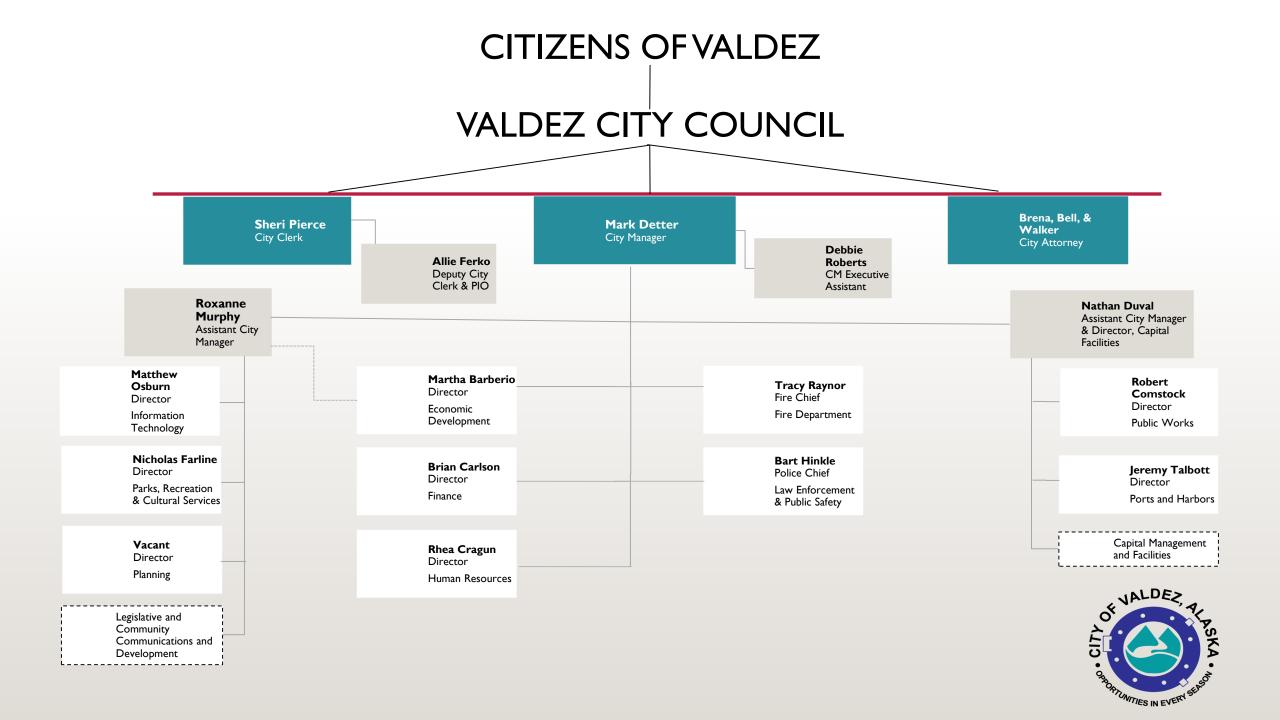
- 1. Assistant City Manger
- 2. Capital Facilities Director
- 3. Public Works Director
- 4. Ports & Harbors Director
- 5. Parks, Recreation & Cultural Services Director
- 6. Information Technology Director
- 7. Planning Director
- 8. Economic Development Director
- 9. Finance Director
- 10. Human Resources Director
- **11**. Fire Chief
- 12. Police Chief
- 13. City Manager's Executive Assistant



SOLUTION FOR TOO MANY DIRECT REPORTS

- No city manager or supervisor can effectively direct 13 employees.
- Assistant city managers should handle greater supervisory responsibility.
- The current proposal would adjust one director position (capital facilities) into a second assistant city manager.
- The two assistant city managers would then be designated in charge of certain departments and programs outlined on the next slide to help with span of control.
- City manager must collaborate closely with assistant city managers to monitor directors and programs under the assistants' direct control.
- Reorganization will aid city manager in focusing on executive level strategy, enacting Council priorities, addressing long-standing goals, completing comprehensive plan, and implementing community housing solutions.





ASSISTANT CITY MANAGERS - MAJOR RESPONSIBILITIES

ASSISTANT CITY MANAGER

- Work on Comprehensive Plan with Planning Department.
- Continue working on solutions to daycare issue.
- Work with PR&CS Department on Parks & Recreation Master Plan.
- Begin contacting congressional delegation, state legislative delegation, and governor's office.
- Examine federal and state lobbying services.
- Work on public education, outreach, and communication.
- Coordinate technology upgrades with Information Technology Department.

ASSISTANT CITY MANAGER / CAPITAL MANAGEMENT

- Continue oversight of capital facilities and capital improvement projects.
- Continue supervising building and facilities maintenance.
- Oversee new street and paving projects.
- Oversee construction of new fire station.
- Advise city manager on new capital projects.
- Focus on flood control projects.
- Work with Ports & Harbors Department to complete Waterfront Master Plan.



CITY CLERK CONTINUED/EXPANDED RESPONSIBILITIES

• City clerk will remain in charge of current responsibilities.

• City clerk will continue serving as primary liaison to the city attorney.

• City clerk will act in "ombudsman" role reviewing complaints against city staff if citizen disagrees with conclusions of city manager, including complaints against city manager by citizens.

• City clerk will be asked to work with HR to compile 360 degree evaluations from employees regarding current city management.

